

May 9, 2012

То:	Finance and Administration Committee
From:	Will Kempton, Cher Executive Officer
Subject:	Fiscal Year 2011-12 Internal Audit Plan, Third Quarter Update

Overview

The Orange County Transportation Authority Board of Directors adopted the Orange County Transportation Authority Internal Audit Department Fiscal Year 2011-12 Internal Audit Plan on August 22, 2011. This update is for the third quarter of the fiscal year.

Recommendation

Receive and file the third quarter update to the Orange County Transportation Authority Internal Audit Department Fiscal Year 2011-12 Internal Audit Plan.

Background

The Internal Audit Department (Internal Audit) is an independent appraisal function, the purpose of which is to examine and evaluate the Orange County Transportation Authority's (OCTA) operations and activities to assist management in the discharge of its duties and responsibilities.

Internal Audit performs a wide range of auditing services that include overseeing the annual financial and compliance audits, conducting operational and contract compliance reviews, performing internal control assessments, investigations, pre-award price reviews, and Buy America reviews. Audits initiated by entities outside of OCTA are coordinated through Internal Audit.

Discussion

The OCTA Internal Audit Fiscal Year 2011-12 Internal Audit Plan (Plan) (Attachment A) reflects the status of each project. As indicated, numerous projects were completed or are underway.

During the third quarter, Internal Audit completed a review of the Contract and Project Management Controls related to the State Route 57 Improvement Projects. Internal Audit concluded that controls to monitor the progress and budget of these projects are generally adequate; however, three recommendations were made related to weaknesses in consultant contracting and amendment processes, and one recommendation was made regarding the use of consultant contracts to purchase computer equipment for two California Department of Transportation employees and the OCTA project manager.

In addition, Internal Audit issued a review of the Department of Motor Vehicles Pull Notice Program. Two recommendations were made; one to improve compliance with information access requirements and another to update the car allowance policy.

A review of corporate credit cards resulted in three recommendations to improve follow-up for reimbursement of personal expenses, enhance controls over the reconciliation process, and adhere to policy guidelines or revise them as appropriate.

A review of worker's compensation concluded that controls in place to ensure compliance with applicable laws and regulations are adequate and that programs aimed at reducing costs have been successfully implemented.

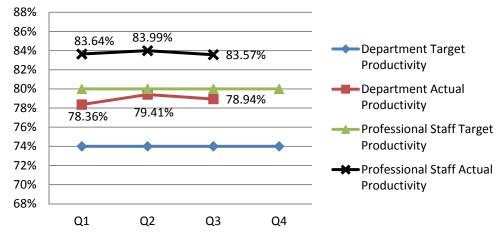
In addition to completion of these planned audits, at the request of Director Moorlach, Internal Audit performed a review of Transit Division performance measures for ACCESS service. A memorandum was issued on the results of this review, and recommendations were made to improve compilation and supporting documentation for these measures.

Internal Audit, at the request of the Finance and Administration Committee (Committee), also provided a verbal update on the status of recommendations made in the Review of Fuel Controls, issued in December 2011. This update included additional recommendations to ensure timely resolution of weaknesses.

Internal Audit Department Productivity

Internal Audit measures the productivity of the department by calculating a productivity ratio. The ratio, used broadly throughout the audit industry, measures the amount of time auditors spend on audit projects versus time spent on administrative duties. Productivity goals are established for both the professional staff and for the department as a whole. Because the executive director regularly participates in non-audit management activities such as planning and committee meetings, the department-wide target is set at 74 percent. The target for internal audit professional staff, not including the executive director, is set at 80 percent.

For the third quarter ended March 31, 2011, Internal Audit achieved productivity of 79 percent, and the professional staff achieved productivity of 84 percent.



Internal Audit Productivity

Price Reviews

At the request of the Contracts Administration and Materials Management Department, and consistent with OCTA procurement policy, Internal Audit conducts reviews of single bid procurements to ensure that the OCTA solicitation process is adequate to stimulate competition. Internal Audit also reviews prices proposed by architectural and engineering firms and sole source contractors to ensure that the prices are fair and reasonable. Internal Audit makes recommendations to adjust proposed rates where they exceed the rates per review. When the value of recommended adjustments can be estimated, Internal Audit tracks and reports these savings, as noted below. During the quarter ended March 31, 2012, Internal Audit completed two price reviews and issued recommendations for rate adjustments valued at \$6,008.

Quarter	Price Reviews: Recommended Adjustments
1Q	\$ 0
2Q	\$380,945
3Q	\$6,008
4Q	
Total	\$386,953

Fraud Hotline

During the quarter ended March 31, 2011, Internal Audit received three complaints through OCTA's Fraud Hotline, <u>www.ethicspoint.com</u>. Two complaints related to a recent procurement of professional services for rail program support. While allegations of procurement fraud were not substantiated, Internal Audit did find that prohibition language in the request for proposal was not enforced and recommended management reconsider award of the contract. Management agreed to conduct a new procurement. A report was issued to the Committee on April 11, 2012. One other complaint was received relating to a service complaint and was referred to Transit Department management for disposition.

Internal Audit is committed to responding to all hotline complaints within eight business days. During the fiscal year, Internal Audit has received a total of seven complaints and has made initial contact within two business days. Internal Audit informs the complainant of the status of the investigation and when a final disposition will be posted. Once the investigation and follow-up is completed, Internal Audit posts a response with final disposition.

Findings and Recommendations Tracking

At the request of the Committee, unresolved audit recommendations are included with the quarterly updates to the Plan as Attachment B. Internal Audit includes the findings and recommendations generated internally, as well as those provided by regulatory auditors and OCTA's independent financial statement auditors.

Summary

Internal Audit will continue to implement the OCTA Fiscal Year 2011-12 Internal Audit Plan, monitor performance metrics, and report the status on a quarterly basis.

Attachments

- A. Orange County Transportation Authority Internal Audit Department FY 2011-12 Internal Audit Plan Third Quarter Update
- B. Unresolved Audit Findings and Recommendations (Audit Reports Issued Through March 31, 2012)

Approved by:

Janet Sutter Executive Director, Internal Audit (714) 560-5591

Audit Activity	Project Number		Primary Audit Type	Staff	Hours			External Auditor
Mandatory External Independent Audit	is							
Annual Financial Audit	FY12-000	Annual financial and compliance audits for fiscal year 2011-12.	Financial	520	0 366	6 155	5 Complete (1-23-12)	Vavrinek, Trine, Day & Co.
Annual Transportation Development Act (TDA) Audits	FY12-001	Coordination of required annual audits of the recipients of TDA Funds for fiscal year 2011-12.	Compliance	e 160	0 139	9 21	I Complete (1-23-12)	Vavrinek, Trine, Day & Co.
Orange County Council of Governments (OCCOG) Financial Statement Audit	FY12-005	Management of external audit of OCCOG financial statements and ad-hoc audit assistance.	Financial	20	1	20) Complete (1-23-12)	Vavrinek, Trine, Day & Co.
Internal Audit Projects								
Risk Assessment and Annual Audit Plan	FY12-100	Annual preparation of the audit plan, quarterly updates to the audit plan, periodic assessment of risk throughout the year.	Risk Assessment	180 t	0 121	1 60) Ongoing	
Quality Assurance and Self-Assessment	FY12-101	Update of Internal Audit Policies & Procedures. Annual self assessment of Internal Audit's compliance with Government Auditing Standards.	Quality Assurance	120	0 96	6 24	1 Ongoing	
Fraud Hotline	FY12-102	Investigations of reports of fraud, waste, or abuse.	Fraud Hotline	100	0 126	(26)) 7 Complaints Reviewed, 1 Report Issued	
Audit Leverage Software System	FY12-1XX	C Deploy updates/upgrades to Audit Leverage software.	Audit Software Updates	40	i	40	•	
General Auditing - On-Call Services	FY12-104	Issue request for proposals, evaluate, and select firms for on-call auditing services.	On-Call Auditing	60	0 32	2 28	3 In Process	
Internal Audits								
Human Resources and Organizational Develo	pment							
Worker's Compensation	FY12-509	Review of policies, procedures, and related contracts to ensure adequate controls, effectiveness, and efficiency of the worker's compensation program.	Operational	I 260	0 266	6 (6)) Complete (3-1-12)	
Employment	FY12-510	 Review of controls and efficiency of candidate recruitment, selection, and hiring. 	Operational	l 240	0 4	4 236	5 In Process	
Department of Motor Vehicles Pull Notice Program	FY12-503	Review of the Pull Notice Program and testing of controls in place to ensure compliance.	Internal Control	180	0 251	1 (71)) Complete (1-5-12)	

Audit Activity	Project Number	Description	Primary Audit Type	Planned Staff Hours	Staff Hours to Date	Under (Over)	Status (Date to F&A)	External Auditor
Capital Projects								
Orangethorpe Corridor Grade Separation Projects	FY11-501	Review of selected contracts for project management, design, and preliminary engineering for the Orangethorpe Corridor Railroad Grade Separations.	Compliance	450	13	437		
Contract Retention	FY11-502	Review of policies, procedures, and practices for contract retention and release.	Compliance	175	178	(3)	In Draft	
State Route 57 Improvements	FY11-503	Review of selected contracts for design and preliminary engineering for State Route 57 improvements.	Compliance	250	308	(58)	Complete (1-18-12)	
Combined Transportation Funding Program (CTFP) Project Audits	FY12-508	Preliminary risk assessment, selection of projects, and coordination with outside firm for review of selected CTFP projects for compliance with Measure M requirements.	Compliance	170	67.5	103	In Process	ТСВА
Metrolink Service Expansion Program	FY11-510	Review of cooperative agreement with Metrolink for infrastructure improvements related to the implementation of 30 minute service.	Compliance	260	13	247		
Transit Operations								
Security - Rolling Stock	FY12-506	Review contracts, systems, and controls in place to ensure the safety and security of the rolling stock.	Internal Control	175	145	30	Complete (4-16-12)	
Contracted and Paratransit Operations	FY10-503	Review to ensure contract compliance and verify propriety of payments. Two reviews will be conducted: MV Transportation, Inc. (fixed-route service) and Veolia Transportation Services, Inc. (ACCESS service).	Compliance	100	216	(116)	2 Complete (9-14-11)	
Government Relations and Intergovernment	al Activitie	S						
Grant Close-outs		As needed financial and compliance audits of grants at close-out to ensure propriety of expenditures.	Compliance	80	25	55	1 Complete (08-24-11)	
Finance and Accounting								
Treasury		Bi-annual financial and compliance reviews of the treasury function, including investment and bond compliance.	Compliance	300	279	21	2 Issued, 1 in Draft	
Toll Road Operations - Revenue and Accounting Management System (RAMS)	FY12-502	Prepare scope and coordinate review of Cofiroute's RAMS.	Internal Control	120	116	4	In Draft	
Corporate Credit Cards	FY12-507	Review and testing of internal controls in place over corporate credit cards.	Internal Control	160	179	(19)	Complete (3-1-12)	

Audit Activity	Project Number	Description	Primary Audit Type	Planned Staff Hours	Staff Hours to Date	Under (Over)	Status (Date to F&A)	External Auditor
Contracts & Materials								
Price Reviews	PR12-000	Cost and price analyses as required by OCTA procurement policies and procedures.	Price Review	1,000	336	664	6 Complete 1 Cancelled	
Maintenance Inventory Management	FY09-022	Review of inventory management policies, procedures, controls, operational efficiency, and analytic tools.	Operational	175	349	(174)	Complete (1-23-12)	
Fuel Controls	FY09-024	Review of controls over dispensing of petroleum products.	Internal Control	100	309	(209)	Complete (12-12-11)	
Information Systems								
Payment Card Industry (PCI) Data Securities Standards (DSS) Compliance	FY11-507	Review of OCTA's compliance with PCI DSS, including review and evaluation of annual self-assessment to ensure protection of credit card data.	Compliance	20	11	9	Complete (7-13-11)	
Telecommunications Equipment	FY09-020	Review of telecommunications equipment usage and internal controls.	Internal Control	80	162	(82)	In Draft	
Unscheduled Reviews and Special Requests								
Unscheduled Reviews and Special Requests	FY12-800	Time allowed for unplanned audits and requests from the Board of Directors and management.	Varies	300	76	224	Memo Issued	
Monitoring Activities								
Measure M Taxpayers Oversight Committee	FY12-601	Coordination of audit activities with the Audit Subcommittee of the Measure M Taxpayers Oversight Committee.	Monitoring	120	90	31		
Metrolink Cost Sharing	FY12-	Review of scope of work and results of Los Angeles County Metropolitan Transportation Authority's annual independent audit of Metrolink member agency allocation.	Financial	100	50	50		
Radio Upgrade	FY12-602	Ongoing monitoring of Intelligent Transportation Management System upgrade by Affiliated Computer Systems, Inc. and EIGER TechSystems, Inc.	Monitoring	25		25		
Bus Base Inspections and Inventory Testing	FY12-603	Participation on base inspection teams.	Monitoring	40	7	33		
Follow-up Reviews								
Follow-up Reviews and Reporting	FY12-700	Follow-up on audit findings and recommendations.		250	290	(40)		
		Total Audit Project Planne	d Hours (A)	6,330	4,617	1,714		

Audit Activity	Project Number	Description	Primary Audit Type	Planned Staff Hours	Staff Hours to Date	Under (Over)	Status (Date to F&A)	External Auditor
Internal Audit Administration								
Board of Directors and Board Committee Meet	lings			380	147	233		
Executive Steering Committee and Agenda Me	eetings			160	89	72		
Internal Audit Department Staff Meeting				240	58	183		
Other Administration				1,500	939	562		
		т	otal Hours (B)	8,610	5,848	2,762		
		Department-Wide Target Ef	ficiency (A/B)	74%				
		Department-Wide Actual Ef	ficiency (A/B))	79%			
		Target Efficiency - Pro	fessional Staf	f 80%				
		Actual Efficiency -Pro	fessional Staf	f	84%			

		Division /			Initiate			
Audit Issue	Report	Department /			Next			
Date	Number	Agency	Audit Name	Recommendation	Update	Management Response	Auditor	Notes
Date 11/19/2008	08-001A	Agency Information Systems		Recommendation Management should develop and implement password administration controls to address weaknesses.		Management Response OCTA's Information Systems (IS) Department is in the process of upgrading the Windows server environment. Once complete, staff will solicit consulting support to bind complex passwords to the Lightweight Directory Access Protocol (LDAP). This should be completed by the end of FY2010-11. Update January 2011: The Windows Active Directory project is now scheduled to be completed by April 2011. Update September 2011: The completion of the Windows 2008 Active Directory project has been delayed and is now scheduled for completion in November, 2011. OCTA staff must also implement an upgrade to the Lawson application. This is scheduled for completion by April 2012. Update <u>April 2012:</u> The schedule to provision the dedicated server has experienced delays due to complications in migrating applications off the data warehousing server. The equipment that will host the upgraded Lawson application will be available in late April of 2012. The Lawson LDAP binding with Active Directory is now scheduled for completion in October 2012.	Bonelli	Initiate next update in October 2012
2/5/2010	08-010	Metrolink	Review of Metrolink Activities	OCTA Internal Audit provided seven recommendations for improvements in Metrolink's internal audit function. Metrolink's Board of Directors will consider the report in March 2010.	Jul-12	Metrolink management concurred with all recommendations and proposed implementing action. <u>Update April 2011</u> : Metrolink management continues to work to address these findings. Metrolink staff plans to bring detailed recommendations to the Executive Management and Audit Committee by June 2011. <u>Update</u> <u>January 2012</u> : Management expects to hire a chief internal auditor by March 2012. The chief auditor will assist in addressing the findings related to risk assessment, audit plan, compliance with standards, policies and procedures, etc.		Initiate next update in July 2012.

Audit Issue Date	Report Number	Division / Department / Agency	Audit Name	Recommendation	Initiate Next Update	Management Response	Auditor	Notes
2/14/2011	09-015	Capital Programs	Real Estate and Right-of-Way (ROW) Administration	Management should develop procedures for fair market adjustments to lease rates.	Sep-12	ROW staff will develop policies and procedures to enforce the fair market adjustment terms and conditions for revenue-generating leases. <u>Update August 2011</u> : Policies and procedures have not yet been developed. Management plans to update the policies and procedures manual in its entirety by the first quarter of 2012. <u>Update March 2012</u> : Management is in the process of hiring a consultant to update the Right of Way policies and procedures manual and to address insurance language.		Next follow-up September 2012.
2/14/2011	09-015	Capital Programs	Real Estate and ROW Administration	Lease rate adjustments and Consumer Price Index increases should be consistently implemented.	Sep-12	ROW staff will review leases with terms greater than one year on a monthly basis to determine if a fair market (FM) adjustment is warranted. Also, staff will coordinate its efforts with Accounting staff for billing adjustments. <u>Update August 2011:</u> Staff has added a column for FM adjustment dates in its tickler files and is developing procedures for FM adjustments.Update March 2012: Management is in the process of hiring a consultant to update the ROW policies and procedures manual and to address insurance language. <u>Update March 2012</u> : Management is in the process of hiring a consultant to update the ROW policies and procedures manual and to address insurance language.	Ng	Next follow-up September 2012.
2/14/2011	09-015	Capital Programs	Real Estate and ROW Administration	Insurance certificates should be reviewed for compliance with lease requirements. For non-revenue generating leases, a review of insurance certificates should be done on a periodic, or cycle, basis. Additionally, transferred leases should be reviewed to ensure agreements contain appropriate insurance requirements.	Sep-12	Staff will review leases to determine insurance certificate update needs and that transfer lease language is updated. Staff will coordinate insurance requirements with Risk Management staff. <u>Update August 2011</u> : Staff has reviewed the insurance requirements of approximately 18 percent of the revenue-generating leases and has requested required certificates. The initial review of all leases is expected to be completed by February 2012 and the process will then be ongoing. <u>Update March 2012</u> : Management is in the process of hiring a consultant to update the ROW policies and procedures manual and to address insurance language.		Next follow-up September 2012.

Audit Issue	Report	Division / Department /	A	December 1.	Initiate Next	Management Damagement	A	Nerre
Date 1/19/2011	Number 11-005	Agency Measure M City Audits: City of San Juan Capistrano	Audit Name San Juan Capistrano	Recommendation Auditors recommended that the City of San Juan Capistrano (SJC) submit a request for extension to the Orange County Local Transportation Agency (OCLTA) for funds not spent within three years, and that SJC ensure interest is allocated to unspent turnback monies.		Management Response SJC responded that a request for extension would be submitted to OCLTA and that turnback funds will be segregated to ensure accurate interest allocation to the fund in the future. <u>Update</u> <u>September 2011:</u> SJC did not submit a request for extension; however the excess funds were spent during the FY2010-11. In addition, as of the follow up review date, SJC had not yet segregated Measure M funds to ensure proper interest allocation.	Auditor Bonelli	Notes In process.
9/2/2011	10-503	Transit	Review of MV Transportation, Inc. Agreement	Internal Audit recommends that agreement language be reviewed and amended as appropriate to properly outline required versus desired training and qualifications.		Concurrent with a future amendment to the agreement, contract language will be amended to outline the training and qualification requirements. <u>Update March 2012</u> : Contract language will be addressed at the next amendment which is scheduled for June 2012.	Dunning	Initiate next update September 2012
11/7/2011	09-024	Transit	Review of Fuel Controls	Internal Audit recommends that management implement controls and enhance policies and procedures to ensure fueling transactions are valid and authorized, and that appropriate monitoring and follow-up is performed.		There are a number of steps underway to address the findings in this audit; including: (1) Limiting overall access to the EJ Ward system (2) Ensuring a process is implemented to update contractor staff who are authorized to dispense fluids. (3) Ensuring that vehicle information transmitters are functioning on a daily basis. (4) Revising the procedure to fuel non-revenue vehicles, limiting those authorized to do so, and relying predominantly on vehicle service workers to accomplish this task. 5. Working with EJ Ward to discontinue the ability for anyone to fuel a vehicle unless valid employee badge and vehicle identification numbers are used. <u>Update February 22, 2012</u> : A verbal update was provided to the Finance & Administration Committee. Additional weaknesses were noted and all issues have not yet been addressed.	Bonelli	
10/31/2011	N/A	Finance and Administration		In calculating both the OCTA and OCLTA appropriation limits for fiscal year 2010-11, staff used a population change factor of 1.03 rather than 1.01. The error had no impact because appropriations were well below the limit.		Management agreed to correct the error during the fiscal year 2011-12 budget process.	Vavrinek, Trine, Day & Co., LLP	

		Division /			Initiate			
Audit Issue	Report	Department /			Next			
Date	Number	Agency	Audit Name	Recommendation	Update	Management Response	Auditor	Notes
10/31/2011	N/A	Finance and Administration	Single Audit Report	Auditors noted that agreements between OCTA and federal subrecipients did not include required federal award information, such as the Catalog of Federal Domestic Assistance (CFDA) award title and number, American Recovery and Reinvestment Act (ARRA) information, award name, and federal agency.	Jan-13	Management agreed to correct the omissions and to include required information in future awards	Vavrinek, Trine, Day & Co., LLP	
10/31/2011	N/A	Finance and Administration	Single Audit Report	OCTA should modify its policies and procedures for accounting for compensated absences.	Jan-13	Only compensated absences for terminations will be reported in the General Fund. Additionally, an analysis of employees eligible for termination paymnets in future periods will be performed. Accounting procedures will be modified.	Vavrinek, Trine, Day & Co., LLP	
10/31/2011	N/A	Finance and Administration	Single Audit Report	OCTA should formally incorporate a procedure to evaluate the beginning equipty impact of any change in accounting principles adopted during the current period.	Jan-13	Staff will include a procedure at year-end to review the impact on beginning fund equity of any changes in accounting principles.	Vavrinek, Trine, Day & Co., LLP	
10/31/2011	N/A	Finance and Administration	Single Audit Report	OCTA should identify to subrecipients the Award Identification at time of award. The information should include the CFDA number, award name, name of federal agency and whether the grant was funded from ARRA sources. In addition, OCTA should identify that the funds are ARRA at the time of disbursement.	Jan-13	OCTA has already taken steps to crorrect the omission of the CFDA number from the existing subrecipient reporting. Moving forward, OCTA will include all required information in the award report. In addition, OCTA will identify that the funds are ARRA at the time of disbursement (as appropriate).	Vavrinek, Trine, Day & Co., LLP	
10/31/2011	N/A	Finance and Administration	Management Letter	OCTA should reconcile the Additional Retiree Benefits Account (ARBA) Trust Account in a more timely manner.	Jan-13	Staff will reconcile the ARBA Trust Account within two weeks of receipt of the ARBA Statement.	Vavrinek, Trine, Day & Co., LLP	
10/31/2011	N/A	Finance and Administration	Management Letter	OCTA should require a Service Organization Report (SOC 1, Type II report) from Cofiroute on an annual basis or OCTA should perform periodic reviews of Cofiroute's internal controls.	Jan-13	OCTA will commence discussions with the operator to require that they provide this report.	Vavrinek, Trine, Day & Co., LLP	

		Division /			Initiate			
Audit Issue	Report	Department /			Next			
Date	Number	Agency	Audit Name	Recommendation	Update	Management Response	Auditor	Notes
10/31/2011	N/A	Finance and Administration	Management Letter	OCTA should perform periodic reviews to confirm access rights to the financial reporting systems and verify that employee access remains commensurate with job responsibilities.		IS will provide the Accounting Department with reports containing user access data to the financial reporting systems twice yearly. Accounting will perform a logical access review and any discrepancies will be documented and corrected.	Vavrinek, Trine, Day & Co., LLP	
10/31/2011	N/A	Finance and Administration	Management Letter	OCTA should consider implementing the following best practices: (1) passwords that expire after 90 days (2) automatic lockout after a specified number of failed login attempts, and (3) passwords that are complex.	Jan-13	Recommended password management practices will be in place by January 2012.	Vavrinek, Trine, Day & Co., LLP	
10/31/2011	N/A	Finance and Administration	Management Letter	While no formal time period is recommended, the risk assessment and cost/benefit analysis of both desktop and server patch management should be reviewed to ensure risks are adequately addressed.	Jan-13	IS will continue to follow its current practice of reviewing patches to determine the impact to OCTA business operations and will document this assessment. Emergency or out of band patches sent by any vendor will be attended to immediately. Other patches, of a less critical nature, will be applied on a quarterly basis.	Vavrinek, Trine, Day & Co., LLP	
11/30/2011	09-022	Finance and Administration	Review of Maintenance Materials Management	Management should implement procedures for an independent review of the inventory adjustments report and validation of a sample of transactions. These reviews should be documented.	Jun-12	A report of all inventory adjustment transactions will be generated daily and a random sample will be validated by an independent source. Someone other than the individual that performed the transaction will validate the adjustment. Documents supporting the validation will be maintained for six months.	Dunning	
1/23/2012	N/A	Transit	ACCESS Performance Measures: Special Request	Miles between Road Calls was calculated incorrectly. Community Transportation Services (CTS) staff responsible for preparing the report pulled the wrong numbers from a summary prepared by another staff. Internal Audit recommends the Report be sent to other CTS staff who prepare the underlying data for review and as a check for accuracy.	Jul-12	Management agrees and will implement this recommendation.	Ng	

Audit Issue	Report	Division / Department /	A		Initiate Next		A	N
Date 1/23/2012	Number N/A	Agency Transit	Audit Name ACCESS Performance Measures: Special Request	Recommendation CTS should establish a policy on penalty waivers that requires written justification of waivers and establishes an approval process.	Update Jul-12	Management Response CTS agrees. Additional information to adequately justify all penalty waivers will be included with monthly invoices and approved by the CTS Section Manager, CTS Department Manager, and Assistant General Manager of Transit.		Notes
1/23/2012	N/A	Transit	ACCESS Performance Measures: Special Request	CTS staff should retain supporting documentation for numbers reported.	Jul-12	CTS agrees and will implement this recommendation.	Ng	
1/18/2012	12-503	Human Resources and Organizational Development (HROD)	Department of Motor Vehicles (DMV) Pull Notice Program	Management should centralize monitoring of DMV requirements for users of the DMV system to sign Information Security Statements and to re-certify annually. In addition, management should develop procedures to ensure timely deletion of users upon termination or change in duties.	Jul-12	Management concurs. The Health, Safety and Environmental Compliance section will develop a method to monitor the Information Security Statements (INF 1128) and the related recertifications. In addition, procedures will include a process to immediately deny access to users that have been terminated/reassigned, or users who have not submitted the INF1128 form and/or annual recertification.	Dunning	
1/18/2012	12-503	Human Resources and Organizational Development (HROD)	Department of Motor Vehicles (DMV) Pull Notice Program	Management should implement procedures to ensure suspension of car allowance payments upon suspension of the recipient's drivers license or amend the Personnel and Salary Resolution to redefine the purpose of the car allwance payments to better reflect intent.		Management will study the options andwill either develop a process to suspend car allowance payments upon loss of driving privileges or redefine the purpose of the car allowance.	Dunning	
1/18/2012	11-503	Capital Programs	Contract and Project Management Controls: State Route 57 Improvement Projects	Management should adhere to standard procedures for obtaining approval of A&E contracts. Otherwise, management should obtain Board approval of revised amounts rather than excluding known costs. Also, If management needs a method to authorize consultant work prior to amendment execution, procedures with appropriate parameters should be developed and implemented. Otherwise, staff should not authorize consultant work and/or costs prior to amendment execution, and invoices for labor services or other direct costs that pre-date contract amendments should be questioned.	Jul-12	In the future, standard practice for selecting consultants to provide Architectual & Engineering (A&E) services will be adhered to and related staff reports will not include not-to-exceed amounts. In addition, Capital Programs and Contract Administration and Materials Management (CAMM) staff will implement procedures in the first quarter of 2012 to address situations when consultant work needs to be authorized prior to amendment execution.	Ng	

Audit Issue	Report	Division / Department /			Initiate Next			
Date	Number	Agency	Audit Name	Recommendation	Update	Management Response	Auditor	Notes
1/18/2012	11-503	Capital Programs	Contract and Project Management Controls: State Route 57 Improvement Projects	If management determines that in certain circumstances and/or for certain contracts work must be authorized prior to amendment execution, then management should develop procedures and make any necessary adjustments to policy to address these situations. In addition, amendments should be executed in a more timely fashion.	Jul-12	Capital Programs and CAMM staff will implement procedures in the first quarter of 2012 to address situations when consultant work needs to be authorized prior to amendment execution.	Ng	
1/18/2012	11-503	Capital Programs	Contract and Project Management Controls: State Route 57 Improvement Projects	CAMM should perform cost analysis of rates included in amendments to A&E agreements. The cost analysis should include review of labor rates and documentation should be maintained to describe the review performed. Where the reasonableness of other direct cost rates is not reviewed or cannot be readily determined, CAMM should negotiate these items at cost.	Jul-12	CAMM agrees to conduct a review of labor rates and, where reasonable, other direct costs for all contract amendments. The amendments will include the names and labor rates of key personnel plus other labor categories and labor rates that may be needed during the course of the work. CAMM will request documentation from the consultant showing the payment records of the personnel to be added. Regarding other direct costs, reimbursement will be at the actual cost with supporting documentation or at reviewed unit rates.	Ng	
1/18/2012	11-503	Capital Programs	Contract and Project Management Controls: State Route 57 Improvement Projects	Consultant contracts should not be used to purchase items for Caltrans or OCTA staff when they are not necessary, reasonable, or required in the contract. When developing the SOW in Request for Proposals (RFP) with field office requirements, the requirements should be assessed for reasonableness and there should be direction on the final ownership and disposition of computers, furniture, and equipment.	Jul-12	Computers will not be purchased for the California Department of Transportation and OCTA staff use in field offices. The desktop computer and laptops that have been purchased through the State Route 57 construction management contracts will be made available for project personnel to use in the field office and out on the construction job site. In addition, Capital Programs will work with CAMM to ensure that final ownership and disposition of field office furniture and equipment will be noted in the scope of work as the responsibility of the consultant. The consultant will determine the most cost-effective method of furnishing and equipping the office by evaluating both purchase and lease options.		

		Division /			Initiate			
Audit Issue	Report	Department /			Next			
Date	Number	Agency	Audit Name	Recommendation	Update	Management Response	Auditor	Notes
3/1/2012	12-507	Finance and Administration	Corporate Credit Cards	Internal Audit recommends that policies be enhanced to address follow-up for reimbursement of personal expenses.	Sep-12	The Corporate Credit Card Policy will be updated to include a requirement that reconciliations submitted without reimbursement for personal expenses incurred be accompanied by a request to set up an Accounts Receivable for the balance due. Also, the Tablet Policy will be updated to provide guidance on actions to be taken when a program participant terminates or is no longer eligible to participate in the program. If a reimbursement is due to OCTA, the policy will also include a provision requiring the program administrator to send a request to the Accounts Receivable Section to invoice the participant for the balance due.	Ng	
3/1/2012	12-507	Finance and Administration	Corporate Credit Cards	Finance and Administration Division should instruct administrative staff to coordinate expense reimbursement submittals with the reconciliations of corporate cards to avoid errors or duplications in reimbursement.	Sep-12	Representatives from the Accounts Payable Section will be attending the next Administrative Assistant's quarterly meeting to clarify expectations related to the coordination of corporate card charges with expense reimbursement requests.	Ng	
3/1/2012	12-507	Finance and Administration	Corporate Credit Cards	Internal Audit noted a few practices and/or incidents that conflict with written policy: (1) Policy restricts the issuance of corporate cards to members of the Board and executive management; however, two cardholders do not meet this definition. (2) Monthly reconciliations of Board members' corporate cards did not consistently evidence authorization by the Deputy Chief Executive Office (CEO) as required. (3) Reconciliations are often submitted late because the corporate card statements are not received until a week or two after the statement date.		(1) The Corporate Credit Card Policy will be modified to expand eligibility with authorization of the CEO. (2) Responsibility for processing corporate cards within the Accounts Payable section has been transferred to a new staff member and compliance with the authorization requirement has been emphasized. (3) OCTA will retain the 14-day requirement for submitting reconciliations, but will transition to electronic statements to eliminate mailing delays.		